

EXHIBIT B1

Project Work Plan, Schedule, and Budget

City of Morro Bay
595 Harbor Street, Morro Bay, CA 93442

Plan Morro Bay: Local Coastal Program Enhancements

Grantee Contact Information

Person Authorized to sign grant agreement and any amendments:

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Main Project Manager/Point of Contact:

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Federal Employer Identification Number: 95-230-8629

Budget Summary:

CCC funding:	\$200,000
<u>Other funding:</u>	<u>\$659,138</u>
Total project cost:	\$859,138

Term of Project: *2/1/2017 or upon grant execution to 9/30/2019*

A. PROJECT DESCRIPTION

The City is currently updating its Local Coastal Program (LCP) with funding support from the Ocean Protection Council (OPC), the California Coastal Commission (CCC), and the City's General Fund. The updated LCP is scheduled for adoption in December 2018 as part of Plan Morro Bay, an integrated planning project which includes a General Plan update, LCP update, Zoning Code update, and Downtown Waterfront Strategic Plan. Plan Morro Bay will be consistent with the provisions of the California Coastal Act and California Coastal Commission guidance for LCPs. However, given scarce local resources and limitations associated with previous rounds of grant funding, the City believes there is opportunity to expand the scope of the LCP update portion of the Work Program to: 1) better address key issues identified by Coastal Commission staff, including environmentally sensitive habitat areas, lower-cost visitor accommodations, and coastal access; 2) incorporate anticipated updates to sea level rise projections; and 3) create a model LCP providing best practices for an unparalleled range of coastal planning issues afforded by Morro Bay's location and context for other jurisdictions throughout the state to emulate. The goal is to add additional components to the existing work plan to ensure that priority

EXHIBIT B1

coastal issues in Morro Bay are addressed in greater depth, while also providing best practice case studies for issues that are statewide priorities for the Coastal Commission and establishing new data resources and improving upon existing data resources to support future implementation of proposed LCP policies. These implementation resources will include: 1) a comprehensive update to and documentation for the City's Environmentally Sensitive Habitat Area (ESHA) map; 2) dynamic modeling of potential sea level rise scenarios, and commensurate adaptation strategies; 3) a comprehensive plan to address lateral access along the Embarcadero; 4) a detailed inventory and action plan for low-cost visitor accommodations; and 5) updates to existing sea level rise modeling as new best available science projections are identified.

B. TASKS

Task 1 – Grant Administration and Project Management

The City will coordinate essential project management tasks, including project team check-ins, milestone reporting, and grant administration. This will be an ongoing task throughout the project.

Deliverables:

- *Quarterly and annual grant reports, consistent with Coastal Commission requirements*

Task 2 – Environmentally Sensitive Habitat Areas (ESHA) Map Update

The City's existing LCP (1984) introduced a policy to update the ESHA map included in the LCP as site-specific ESHA studies were conducted. For various reasons, this has not occurred. As a result, the City's understanding of ESHA, including the Morro Bay Estuary, is outdated and incomplete.

This task will produce a comprehensive ESHA Geographic Information System (GIS) layer, a supporting methods report, and specific Local Implementation Plan code language describing site-specific ESHA study requirements. The task will be achieved through a combination of fieldwork, review of previous ESHA studies completed in the planning area in support of CDPs, and consultation with the Coastal Commission. The task will be supported through one educational public workshop, discussion of the topic at one Plan Morro Bay General Plan Advisory Committee (GPAC) meeting, one stakeholder round table meeting, and public review associated with Plan Morro Bay adoption hearings. The completed task will support a habitat conservation approach and LCP policy development that effectively addresses Morro Bay's ESHA.

In addition to a standard existing ESHA conditions GIS layer, the City also proposes to develop a forward-thinking ESHA layer that considers the effects of climate change on the estuary and other habitat and migration corridors. Although this component will be advisory rather than regulatory, it will provide the City with decision-making capabilities based on the best available understanding of likely future conditions and

EXHIBIT B1

will serve as a highly innovative case study for other jurisdictions. Both maps will be included in the Plan Morro Bay General Plan/LCP update.

Deliverables:

- *Memo describing existing ESHA map conditions*
- *Draft ESHA GIS Layer and Method and Climate Change Considerations Memo*
- *Final ESHA GIS Layer and Method and Climate Change Considerations Memo*
- *Draft Plan Morro Bay General Plan/LCP update including revised ESHA maps and implementing code language*
- *Preparation for and attendance at 1 ESHA educational workshop; 1 GPAC meeting; 1 stakeholder round table; and Plan Morro Bay adoption hearings*

Task 3 – Sea Level Rise Adaptation Strategy Modeling and Evaluation

A number of coastal protective devices exist in the city, such as the Highway 1 revetment in North Morro Bay, the revetment located north of Morro Rock, jetties at the harbor mouth, and sea walls along the Embarcadero. Sea level rise has the simultaneous and contradictory effect of adding additional stress to these structures and amplifying their importance. As the City considers long-term sea level rise adaptation strategies, evaluating specific actions, including maintenance or expansion of coastal armoring, implementing soft armoring strategies, or managed retreat options would be a powerful tool.

This task will evaluate coastal adaptation strategies (i.e. hard armoring, soft armoring, and managed retreat) at three sites (e.g. Morro Rock revetment, Hwy 1 revetment, and Embarcadero waterfront) to inform the policy development and long-term planning decisions that may feed into the LCP. Analysis of the adaptation strategies will identify the benefits, challenges and possible impacts of each strategy. The three sites selected will represent different segments of the City's coastline and may provide an opportunity for extrapolating findings to sites with similar exposure. Strategies to be analyzed will be selected based on coordination with the City, the Coastal Commission, and applicable stakeholders. The analysis will include conceptual sketches of each strategy with consideration for triggers or phased implementation based on a site's vulnerability to sea level rise. The proposed adaptive management plan for these sites will be included in the Plan Morro Bay General Plan/LCP update.

Deliverables:

- *Memo with supporting graphics identifying the benefits, challenges and possible impacts of up to 3 adaptive management strategies for the sites selected.*
- *Preparation for and attendance at one GPAC meeting*
- *Draft Plan Morro Bay General Plan/LCP update including prioritized SLR measures*

EXHIBIT B1

Task 4 – Bayside Lateral Coastal Access Plan

The lease sites that line the west side of the Embarcadero south of Harbor Street provide several vertical access points to the coast. However, due to numerous site-specific issues and varying development types across lease sites, lateral access to and along the coast is impeded and discontinuous. Properties are currently required to provide lateral access as a condition of lease renewal; however, these additions are generally ad hoc, leading to poorly linking lateral access conditions. Additionally, physical structures on the bayside of the Embarcadero face increasing sea levels, which can accelerate their degradation and expose them to additional coastal hazards.

This task will develop an urban design solution, factoring in sea level rise projections through 2100, to identify a preferred alignment and design for continuous lateral coastal access along the bayside of the Embarcadero. The resulting Bayside Lateral Access Plan will be incorporated into Plan Morro Bay in the Downtown Waterfront Strategic Plan, which strives to revitalize the City's downtown and Embarcadero area by optimizing access and connections throughout the commercial core of the Coastal Zone. The Bayside Lateral Access Plan will also guide implementation of lateral access related policies provided in Plan Morro Bay. Outreach will occur as part of the Downtown Waterfront Strategic Plan workshops.

Deliverables:

- *Memo identifying physical and legal conditions related to lateral access in the project area*
- *Draft and final poster identifying existing and preferred Bayside Lateral Coastal Access alignment*
- *Preparation for and participation at one stakeholder round table; one GPAC meeting; and one adoption hearing*
- *Draft Plan Morro Bay Downtown Waterfront Strategic Plan including Lateral Coastal Access Plan*
- *Incorporation of Lateral Coastal Access Plan policies in Coastal Land Use Plan.*

Task 5 – Low-Cost Visitor Accommodations Inventory and Implementation Strategy

The City is currently addressing low-cost visitor accommodations per the approach outlined in the Coastal Commission's LCP update guidance as part of the Plan Morro Bay General Plan/LCP update. Coastal Commission guidance on this topic has evolved considerably in the last few years, including a new emphasis on short-term rentals as a potential form of visitor accommodations. Morro Bay has a fairly large inventory of visitor accommodations at various price points and also offers a variety of recreational accommodations in the form of recreational vehicle parks and nearby campgrounds. The city also has a higher than average proportion of homes that are vacant during the week or off-season, but occupied on weekends and in peak tourist

EXHIBIT B1

season. Additionally, work completed to date for Plan Morro Bay has identified areas where overnight accommodations, primarily the campground at Morro Strand State Beach, may be vulnerable to the effects of sea level rise.

This task will allow the City to move beyond the minimum components outlined in the Coastal Commission guidance to provide a more detailed inventory and assessment of existing accommodations in the city, including potential short-term rentals and potential accommodations losses from sea level rise. It will establish definitive methods to classify which accommodations qualify as “low-cost,” and explore ways to protect existing low-cost accommodations, including through financing opportunities such as business improvement funds, tax incentives, TOT revenues or others to assist with maintenance and improvements to reduce development pressure to demolish and rebuild such facilities. In addition, this task will investigate the potential for new hotel/motel projects to provide low-cost visitor accommodations on site as a preferred strategy, and it will identify other opportunities for new or expanded lower cost overnight accommodations. If needed, this task will also provide a defensible basis for a mitigation fee, including establishing the amount of initial and future fees, and defining a method for determining what types of mitigation projects fee revenues may be used to support.

The task will also support more detailed implementing code language, including provisions for short-term rentals. It will establish on-site and/or fee provisions for low-cost visitor accommodations for new hotel/motel projects to maintain or improve upon the City’s stock of accommodations, while also maintaining neighborhood character and not impeding progress toward other City goals such as affordable housing. The task will also pursue strategies for defending or replacing accommodations exposed to sea level rise impacts. The task will leverage existing stakeholder interviews with hoteliers being conducted as part of Plan Morro Bay, and will add additional interviews with accommodation providers. The resulting policies and code language will be incorporated in the Plan Morro Bay General Plan/LCP and the Local Implementation Program.

Deliverables:

- *Draft and final memo identifying existing accommodations conditions, including related issues from comparable jurisdictions. The memo will include an inventory of existing visitor serving overnight accommodations within the City, including hotels/motels, hostels, campgrounds, and short term vacation rentals. The inventory will include occupancy rates and average daily room rates for all overnight accommodations if available, or for a representative sample of the accommodations.*
- *Draft Plan Morro Bay General Plan/LCP and Local Implementation Program including low-cost visitor accommodations strategy*

Task 6 – Update Sea Level Rise Model

EXHIBIT B1

Detailed sea level rise modeling for years 2030, 2050, and 2100 has been recently completed for both coastal and inland inundation in Morro Bay. This modeling is based on the current best available science – the 2012 National Research Council’s Sea-Level Rise for the Coasts of California, Oregon, and Washington: Past, Present, and Future study. Based on recent communication with Coastal Commission staff, it is the City’s understanding that the California OPC intends to release new sea level rise projections within the next two years. The current modeling identifies loss of beaches and other coastal recreation resources due to erosion and inundation as early as 2030, and flooding and inundation of the popular Embarcadero and numerous homes and commercial properties by 2100. The importance of Morro Bay’s coastal resources, the concentration of residents and businesses along the waterfront, and the presence of critical lifelines in the sea level rise hazard area (such as the Pacific Coast Highway) make it vitally important that Morro Bay have as accurate an understanding of future sea level conditions as possible.

In the interest of presenting the most current and credible information when the Plan Morro Bay General Plan/LCP is adopted, and investing resources into the best mitigation solutions identified in Task 3 above, as part of this task the City will incorporate the most up-to-date projections in the plan when it is adopted. This will benefit the City by enabling planning for risk reduction based on the best available science, and will benefit the state by illustrating how LCPs can be dynamically updated to incorporate updates to climate change projections over time, creating a case study for numerous coastal communities. Recent studies have found that the observed rate of sea level rise exceeds the forecasted rate in some cases. The ability to frequently update LCPs to incorporate the newest sea level rise science and policy implications is important to protect and enhance coastal resources, given this uncertainty.

The budget for this task assumed sea level rise projections by Cayan et.al. (2016) will be adopted as the best available science by the state. Prior to 2060 these projections are similar to the NRC 2012 projections which means the scenarios evaluated based on NRC 2012 for 2030 and 2050 are still applicable. Beyond 2060 the projections increase significantly to 9.4 feet in 2100. This task will update the sea level rise hazard assessment completed to date to incorporate the higher projection for the year 2100, creating updated sea level rise hazard maps, which will be used to update the coastal asset vulnerability assessment for this scenario and provide greater understanding of potential sea level rise impacts when developing policies to protect these vital resources. The deliverable for this task will also include a discussion of the modeling and mapping assumptions and limitations of evaluating hazards based on such a significant rise in sea levels. The resulting maps and vulnerability assessment will be included in the Plan Morro Bay General Plan/LCP update.

Deliverables:

- *Updated coastal hazard and vulnerability assessment including planning recommendations, as necessary and feasible*

EXHIBIT B1

- *Draft Plan Morro Bay General Plan/LCP to include updated maps and vulnerability assessment*

Task 7 – Adopted Plan Morro Bay (LCP, General Plan, Zoning Code, and EIR)

As previously mentioned, Plan Morro Bay is the name for the City’s current effort to update the LCP, General Plan, and Zoning Ordinance. The project also includes the Downtown Waterfront Strategic Plan. Tasks 1–6 in this Work Program directly influence, inform, and strengthen Plan Morro Bay. Many efforts throughout the Plan Morro Bay work plan will be leveraged to complete tasks in this grant application. For example, Plan Morro Bay’s GPAC will be asked to advise on several issues related to Task 2, Task 3, and Task 4. Similarly, outreach efforts conducted for Plan Morro Bay, funded by the City’s General Fund and other grant sources, will also be used to provide engagement on topics discussed in Task 2 and Task 4. Due to the highly integrated and cross-cutting nature of this grant with the existing Work Program, the specific work plan associated with Plan Morro Bay will be referred to in this grant work program as Task 7. In addition to ease of reference, this also provides for a more straightforward grant monitoring and reporting effort.

Deliverables:

- Adopted Plan Morro Bay (LCP, General Plan, Zoning Code, and EIR)

C. SCHEDULE

Project start/end dates: *2/1/2017 or upon grant execution to 9/30/2019*

Task 1. Grant Administration and Project Management	Begin date: 2/1/2017 End Date: 9/30/2019
1.1 Project Management	Begin date: 2/1/2017 End Date: 9/30/2019
1.2 Grant reporting	Begin date: 2/1/2017 End Date: 9/30/2019
Outcome/Deliverables: Quarterly and annual grant reports, consistent with Coastal Commission requirements	Completion Date: 9/30/2019
Task 2. ESHA Map Update	Begin date: 2/1/2017 End Date: 9/30/2019
2.1 Existing map and recent ESHA study review	Begin date: 2/1/2017 End Date: 3/1/2017
2.2 Field Reconnaissance	Begin date: 2/1/2017 End Date: 3/1/2017
2.3 ESHA climate change adaptation analysis	Begin date: 2/1/2017 End Date: 4/1/2017

EXHIBIT B1

<p>2.4 Development of final ESHA GIS Layer and Method and Climate Change Considerations Memo *Coordination with and review by Coastal Commission staff will take place during this task</p>	<p>Begin date: 2/1/2017 End Date: 6/1/2017</p>
<p>2.5 Develop Local Implementation Plan ESHA code language</p>	<p>Begin date: 2/1/2017 End Date: 9/30/2019</p>
<p>2.6 Public outreach regarding ESHA issues</p>	<p>Begin date: 2/1/2017 End Date: 6/1/2017</p>
<p>Outcome/Deliverables:</p> <ul style="list-style-type: none"> • Memo describing existing ESHA map conditions • Draft ESHA GIS Layer and Method and Climate Change Considerations Memo • Final ESHA GIS Layer and Method and Climate Change Considerations Memo • Draft Plan Morro Bay General Plan/LCP update including revised ESHA maps and implementing code language • Preparation for and attendance at 1 ESHA educational workshop; 1 GPAC meeting; 1 stakeholder round table; and Plan Morro Bay adoption hearings 	<p>Complete Date: 9/30/2019</p>
<p>Task 3. SLR Adaptation Strategy Modeling and Evaluation</p>	<p>Begin date: 2/1/2017 End Date: 11/1/2017</p>
<p>3.1 SLR adaptation measure identification *Coordination with and review by Coastal Commission staff will take place during this task</p>	<p>Begin date: 2/1/2017 End Date: 7/1/2017</p>
<p>3.2 SLR adaptation measure modeling</p>	<p>Begin date: 2/1/2017 End Date: 7/1/2017</p>
<p>3.3 SLR adaptation measure prioritization and recommendations *Coordination with and review by Coastal Commission staff will take place during this task</p>	<p>Begin date: 2/1/2017 End Date: 7/1/2017</p>
<p>3.4 Develop draft policy language for incorporation into draft General Plan/LCP</p>	<p>Begin date: 2/1/2017 End Date: 11/1/2017</p>

EXHIBIT B1

<p>Outcome/Deliverables</p> <ul style="list-style-type: none"> • Memo with supporting graphics identifying the benefits, challenges and possible impacts of up to 3 adaptive management strategies for the sites selected. • Preparation for and attendance at one GPAC meeting • Draft Plan Morro Bay General Plan/LCP update including prioritized SLR measures 	<p>Complete Date: 11/1/2017</p>
<p>Task 4. Bayside Lateral Coastal Access Plan</p>	<p>Begin date: 2/1/2017 End Date: 11/1/2017</p>
<p>4.1 Existing conditions analysis</p>	<p>Begin date: 2/1/2017 End Date: 4/1/2017</p>
<p>4.2 Lateral coastal access alignment and design</p>	<p>Begin date: 2/1/2017 End Date: 4/1/2017</p>
<p>4.3 Lateral coastal access outreach</p>	<p>Begin date: 2/1/2017 End Date: 8/1/2017</p>
<p>4.4 Draft Bayside Lateral Coastal Access Plan poster *Coordination with and review by Coastal Commission staff will take place during this task</p>	<p>Begin date: 3/1/2017 End Date: 6/1/2017</p>
<p>4.5 Final Bayside Lateral Coastal Access Plan poster</p>	<p>Begin date: 6/1/2017 End Date: 8/1/2017</p>
<p>4.6 Develop/incorporate draft Lateral Coastal Access policies into draft Coastal Land Use Plan</p>	<p>Begin date: 2/1/2017 End Date: 11/1/2017</p>

EXHIBIT B1

<p>Outcome/Deliverables:</p> <ul style="list-style-type: none"> • Memo identifying physical and legal conditions related to lateral access in the project area • Draft and final poster identifying existing and preferred Bayside Lateral Coastal Access alignment • Preparation for and participation at one stakeholder round table; one GPAC meeting; and one adoption hearing • Draft Plan Morro Bay Downtown Waterfront Strategic Plan including Lateral Coastal Access Plan • Incorporation of Lateral Coastal Access Plan policies in Coastal Land Use Plan. 	<p>Complete Date: 11/1/2017</p>
<p>Task 5. Low-Cost Visitor Accommodations Inventory and Implementation Strategy</p>	<p>Begin date: 2/1/2017 End Date: 11/1/2017</p>
<p>5.1 Analyze and identify existing conditions and case studies</p>	<p>Begin date: 2/1/2017 End Date: 3/1/2017</p>
<p>5.2 Draft implementing strategy memorandum *Coordination with and review by Coastal Commission staff will take place during this task</p>	<p>Begin date: 2/1/2017 End Date: 3/1/2017</p>
<p>5.3 Final implementing strategy memorandum *Coordination with and review by Coastal Commission staff will take place during this task</p>	<p>Begin date: 3/1/2017 End Date: 7/1/2017</p>
<p>5.4 Develop draft policy language for incorporation into draft General Plan/LCP</p>	<p>Begin date: 2/1/2017 End Date: 11/1/2017</p>
<p>Outcome/Deliverables:</p> <ul style="list-style-type: none"> • Draft and final memo identifying existing accommodations conditions, including related issues from comparable jurisdictions • Draft Plan Morro Bay General Plan/LCP and Local Implementation Program including low-cost visitor accommodations strategy 	<p>Complete Date: 11/1/2017</p>

EXHIBIT B1

Task 6. Update Sea Level Rise Model	Begin date: Release of new SLR projections End Date: 9/30/2019
6.1 Model update for higher 2100 SLR scenario	Begin date: Release of new SLR projections End Date: 9/30/2019
6.2 Vulnerability assessment update *Coordination with and review by Coastal Commission staff will take place during this task	Begin date: Release of new SLR projections End Date: 9/30/2019
6.3 Draft implementing memorandum outlining planning recommendations based on revised mapping and vulnerability assessment *Coordination with and review by Coastal Commission staff will take place during this task	Begin date: Release of new SLR projections End Date: 9/30/2019
6.4 Develop draft policy language for incorporation into draft General Plan/LCP	Begin date: Release of new SLR projections End Date: 9/30/2019
Outcome/Deliverables: <ul style="list-style-type: none"> Updated coastal hazard and vulnerability assessment including planning recommendations, as necessary and feasible Draft Plan Morro Bay General Plan/LCP to include updated maps and vulnerability assessment 	Complete Date: 9/30/2019
Task 7. Adopted Plan Morro Bay (LCP, General Plan, Zoning Code, and EIR)	Begin date: 2/1/2017 End Date: 9/30/2019
Outcome/Deliverables: <ul style="list-style-type: none"> Adopted Plan Morro Bay (LCP, General Plan, Zoning Code, and EIR) 	Complete Date: 9/30/2019

EXHIBIT B1

D. BENCHMARK SCHEDULE

ACTIVITY	COMPLETION DATE
Task 2: Memo describing existing ESHA Map conditions	3/1/2017
Task 2: Final ESHA GIS Layer and Method and Climate Change Considerations Memo	6/1/2017
Task 2: Plan Morro Bay General Plan/LCP update including revised ESHA maps and implementing code language	9/30/2019
Task 3: Memo with maps identifying the hydrologic effects of up to 3 physical improvement strategy alternatives.	7/1/2017
Task 3: Plan Morro Bay General Plan/LCP update including prioritized SLR measures	9/30/2019
Task 4: Memo identifying physical and legal coastal access conditions in the project area	4/1/2017
Task 4: Draft Plan Morro Bay Downtown Waterfront Strategic Plan including Lateral Coastal Access Plan.	11/1/2017
Task 4: Plan Morro Bay General Plan/LCP update including lateral access policies.	9/30/2019
Task 5: Final memo identifying existing accommodations conditions, including related issues from comparable jurisdictions	7/1/2017
Task 5: Plan Morro Bay General Plan/LCP and Local Implementation Program including low-cost visitor accommodations strategy	9/30/2019
Task 6: Updated coastal hazard maps and vulnerability assessment	9/30/2019
Task 6: Memorandum outlining planning recommendations based on revised mapping and vulnerability assessment	9/30/2019
Task 6: Plan Morro Bay General Plan/LCP based on revised maps and vulnerability assessment	9/30/2019
Task 7: Adopted Plan Morro Bay (LCP, General Plan, Zoning Code, and EIR)	9/30/2019

EXHIBIT B1

BUDGET

	CCC Grant Total	Match/ Other Funds (Source #1)	Match/ Other Funds (Source #2)	Total (LCP Grant Funds + Match/ Other Funds)
LABOR COSTS¹				
County/City Staff Labor				
Task 1 – Grant Administration / Project Management	\$0	\$6,000	\$0	\$6,000
Task 2 – ESHA Map Update	\$0	\$10,000	\$0	\$10,000
Task 3 – SLR Mitigation Strategy Modeling and Evaluation	\$0	\$6,000	\$0	\$6,000
Task 4 – Bayside Lateral Coastal Access Plan	\$0	\$9,000	\$0	\$9,000
Task 5 – Low-Cost Visitor Accommodations Inventory and Implementation Strategy	\$0	\$9,000	\$0	\$9,000
Task 6 – Update Sea Level Rise Model	\$0	\$10,000	\$0	\$10,000
Total Labor Costs	\$0	\$50,000	\$0	\$50,000
DIRECT COSTS				
County/City Staff Project Supplies				
Total	\$0	\$0	\$0	\$0
County/City Staff Travel In State²				
Total	\$0	\$0	\$0	\$0
Consultants³				
Michael Baker International (Consultant A)				
Task 1 – Grant Administration / Project Management	\$5,000	\$0	\$0	\$5,000
Task 2 – ESHA Map Update	\$65,000	\$0	\$0	\$65,000
Task 3 – SLR Mitigation Strategy Modeling and Evaluation	\$7,945	\$0	\$0	\$7,945
Task 4 – Bayside Lateral Coastal Access Plan	\$39,725	\$0	\$0	\$39,725

¹ Amount requested should include total for salary and benefits.

² Travel reimbursement rates are the same as similarly situated state employees.

³ All consultants must be selected pursuant to a competitive bidding process and procurement process that complies with all applicable laws.

EXHIBIT B1

	CCC Grant Total	Match/ Other Funds (Source #1)	Match/ Other Funds (Source #2)	Total (LCP Grant Funds + Match/ Other Funds)
Task 5 – Low-Cost Visitor Accommodations Inventory and Implementation Strategy	\$25,275 <u>\$24,135</u>	\$0	\$0	\$25,275 <u>\$24,135</u>
Task 6 – Update Sea Level Rise Model	\$5,055 <u>\$3,028</u>	\$0	\$0	\$5,055 <u>\$3,028</u>
Task 7 – Plan Morro Bay	\$0	\$609,138	\$0	\$609,138
Moffat and Nichol (Consultant B)				
Task 3- SLR Mitigation Strategy Modeling and Evaluation	\$31,780 <u>\$34,947</u>	\$0	\$0	\$31,780 <u>\$34,947</u>
Task 6- Update Sea Level Rise Model	\$20,220	\$0	\$0	\$20,220
Total Direct Costs	\$200,00 0	\$609,138	\$0	\$809,138
OVERHEAD/INDIRECT COSTS⁴				
Total County/City Staff Overhead/Indirect Costs				
TOTAL PROJECT COST	\$200,00 0	\$659,138	\$0	\$859,138

⁴ Indirect costs include, for example, a pro rata share of rent, utilities, and salaries for certain positions indirectly supporting the proposed project but not directly staffing it. Amount requested for indirect costs should be capped at 10% of amount requested for “Total Labor.”